Washington University Consolidated Financial Statements

June 30, 2025 and 2024

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Report of Independent Auditors

To the Board of Trustees of Washington University

Opinion

We have audited the accompanying consolidated financial statements of Washington University and its affiliates (the "University"), which comprise the consolidated statements of financial position as of June 30, 2025 and 2024, and the related consolidated statements of activities and of cash flows for the years then ended, including the related notes (collectively referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the University as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for one year after the date the consolidated financial statements are issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS, we:



- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Washington, District of Columbia October 13, 2025

Fricewaterhouse Coopers LLP

Washington University Consolidated Statements of Financial Position June 30, 2025 and 2024

(thousands of dollars)	2025	2024			
Assets					
Cash and cash equivalents	\$ 422,968	\$ 230,474			
Investments	16,071,530	14,697,939			
Accounts and notes receivable, net	910,080	836,930			
Pledges receivable, net	647,429	405,133			
Right-of-use assets	80,312	88,882			
Other assets	382,524	433,132			
Fixed assets, net	3,815,889	3,794,317			
Total assets	\$ 22,330,732	\$ 20,486,807			
Liabilities					
Accounts payable and accrued expenses	\$ 823,422	\$ 741,620			
Deposits, advances and other	34,198	35,654			
Lease liability	88,205	98,715			
Professional liability	118,229	113,686			
Deferred revenue and contract liabilities	107,197	141,837			
Liabilities under split-interest agreements	36,229	33,691			
Notes and bonds payable	3,286,337	3,266,308			
Total liabilities	4,493,817	4,431,511			
Net Assets					
Without donor restrictions	8,632,956	8,004,693			
With donor restrictions	9,203,959	8,050,603			
Total net assets	17,836,915	16,055,296			
Total liabilities and net assets	\$ 22,330,732	\$ 20,486,807			

Washington University Consolidated Statement of Activities Year Ended June 30, 2025

(thousands of dollars)	Without Donor Restrictions	With Donor Restrictions	Total
Revenues and other support			
Tuition and fees	\$ 449,136	\$ -	\$ 449,136
Endowment spending distribution	559,993	26,082	586,075
Investment income	83,188	738	83,926
Gifts	91,220	429,733	520,953
Grants and contracts revenues			
Direct costs recovered	735,370	-	735,370
Facilities and administrative costs recovered	275,255	-	275,255
Patient services, net	1,864,712	-	1,864,712
Auxiliary enterprises - sales and services	151,347	-	151,347
Educational activities - sales and services	180,372	-	180,372
Affiliated hospital revenues	394,943	394,943	
Other revenue	42,674	3	42,677
Net assets released from restrictions	205,748	(205,748)	
Total revenues and other support	5,033,958	250,808	5,284,766
Expenses			
Compensation expense	3,340,726	-	3,340,726
Supplies, services, and other	1,196,686	-	1,196,686
Depreciation expense	288,091	-	288,091
Interest expense	112,321		112,321
Total expenses	4,937,824		4,937,824
Net operating results	96,134	250,808	346,942
Non-operating activities			
Investment returns net of endowment spending	542,199	732,188	1,274,387
Permanently restricted gifts	-	156,800	156,800
Other non-operating	(10,070)	13,560	3,490
Non-operating, net	532,129	902,548	1,434,677
Change in net assets	628,263	1,153,356	1,781,619
Net Assets, Beginning of the Year	8,004,693	8,050,603	16,055,296
Net Assets, End of the Year	\$ 8,632,956	\$ 9,203,959	\$ 17,836,915

The accompanying notes are an integral part of these consolidated financial statements.

Washington University Consolidated Statement of Activities Year Ended June 30, 2024

(thousands of dollars)	Without Dono Restrictions					Total
Revenues and other support						
Tuition and fees	\$	479,327	\$	-	\$	479,327
Endowment spending distribution		553,240		22,705		575,945
Investment income		94,241		777		95,018
Gifts		107,570		139,686		247,256
Grants and contracts revenues						
Direct costs recovered		671,148		-		671,148
Facilities and administrative costs recovered		256,425		-		256,425
Patient services, net		2,359,708		-		2,359,708
Auxiliary enterprises - sales and services		142,534		-		142,534
Educational activities - sales and services		170,455		-		170,455
Affiliated hospital revenues		189,804		-		189,804
Other revenue		45,854		2		45,856
Net assets released from restrictions		140,290		(140,290)		
Total revenues and other support		5,210,596		22,880		5,233,476
Expenses						
Compensation expense		3,079,115		-		3,079,115
Supplies, services, and other		1,643,736		-		1,643,736
Depreciation expense		255,521		-		255,521
Interest expense		104,787		-		104,787
Total expenses		5,083,159		_		5,083,159
Net operating results		127,437		22,880		150,317
Non-operating activities						
Investment returns net of endowment spending		210,616		236,330		446,946
Permanently restricted gifts		-		78,708		78,708
Other non-operating		(27,153)		20,733		(6,420)
Non-operating, net		183,463		335,771		519,234
Change in net assets		310,900		358,651		669,551
Net Assets, Beginning of the Year		7,693,793		7,691,952		15,385,745
Net Assets, End of the Year	\$	8,004,693	\$	8,050,603	\$	16,055,296

Washington University Consolidated Statements of Cash Flows Years Ended June 30, 2025 and 2024

(thousands of dollars)	2025		2024
Cash flows from operating activities			
	\$ 1,781,619	\$	669,551
Adjustments to reconcile change in net assets to cash		·	,,,,,
used in operating activities			
Realized and unrealized net gains on investments	(1,893,770)		(1,073,305)
Depreciation expense	288,091		255,521
Permanently restricted gifts	(156,800)		(78,708)
Investments received as gifts - not permanently restricted	(12,670)		(38,204)
Proceeds from sales of investments received as gifts	12,670		38,204
Other non-cash adjustments	15,311		3,440
Changes in assets and liabilities			
Accounts and notes receivable, net	(97,440)		(98,487)
Pledges receivable, net	(243,220)		11,008
Accounts payable and accrued expenses	74,491		(14,710)
Deferred revenue and contract liabilities	(34,640)		17,034
Lease liabilities	(25,610)		(23,753)
Other assets and liabilities	94,799		(31,869)
Net cash used by operating activities	(197,169)		(364,278)
Cash flows from investing activities			
Proceeds from sales and maturities of investments	6,510,117		4,048,801
Purchases of investments	(5,969,404)		(3,350,448)
Purchases of fixed assets	(326,412)		(510,219)
Student loans disbursed	(15,932)		(16,189)
Student loan payments received	14,957		
Other	(11)		(22)
Net cash provided by investing activities	213,315		186,532
Cash flows from financing activities			
Principal payments of debt	(2,627)		(2,577)
Proceeds from long-term debt issuance	22,175		8,930
Contributions restricted for long-term investment	82,281		72,117
Proceeds from contributions of permanently restricted gifts	74,519		12,930
Net cash provided by financing activities	176,348		91,400
Net increase/(decrease) in cash and cash equivalents	192,494		(86,346)
Cash and cash equivalents			
Beginning of year	230,474		316,820
End of year	\$ 422,968	\$	230,474
Supplemental data			
	\$ 110,914	\$	103,379
Noncash activities			
Contributions of securities and other noncash assets	(87,189)		(51,134)
Right-of-use assets obtained in exchange for lease liabilities	(16,281)		(20,805)
Net change in accounts payable for fixed assets	(20,054)		(16,889)
Net change in accounts receivable for investments	(16,732)		(14,096)
Net change in accounts payable for investments	(9,020)		4,287

The accompanying notes are an integral part of these consolidated financial statements.

(All amounts in thousands of dollars)

1. Summary of Significant Accounting Policies

Organization

Washington University in St. Louis (the "university") is an institution of higher education that, in furtherance of its role as a charitable and educational institution, engages in various activities, including instruction, research and provision of medical care.

Basis of Presentation and Use of Estimates

The consolidated financial statements have been prepared on the accrual basis of accounting. The consolidated financial statements include the accounts of the university and its affiliates. Significant consolidated affiliates include The Barnard Free Skin and Cancer Hospital, Quadrangle Management Company, Parallel Properties LLC including its affiliates, Washington University Clinical Associates, LLC and associated physician practices, and Washington University Physicians in Illinois, Inc.

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Such estimates include, but are not limited to, the estimated useful lives of buildings and equipment, the fair value of certain investments (see footnote 2), the degree of precision in calculation of self-insurance reserves and adequacy of allowances for contractual adjustments and doubtful accounts. Actual results could differ from those estimates.

Net Assets

Resources are recorded based on the absence or existence of donor-imposed restrictions. Descriptions of the net asset categories are as follows:

- Net assets without donor restrictions are free of donor-imposed restrictions. Board-designated endowment funds are also included within net assets without donor restrictions.
- Net assets with donor restrictions represent net assets that consist of gifts and related earnings that are subject to donor-imposed restrictions or legal stipulations that have not yet been met by actions of the university and/or passage of time as well as gifts and trusts which, by donor restriction, are required to be held in perpetuity. Net assets required to be held in perpetuity at June 30, 2025 and 2024, are \$2,888,889 and \$2,725,313, respectively.

Revenues from sources other than contributions and investment returns are reported as increases in net assets without donor restrictions. Contributions are reported as increases in the appropriate category of net assets, except that contributions which impose donor restrictions that are met in the same fiscal year they are received are included in revenues without donor restrictions. Donor restricted contributions that are to be held in perpetuity are reported in the non-operating section of the consolidated statements of activities. Gains and investment income that are limited to specific uses by donor-imposed restrictions are reported as increases

(All amounts in thousands of dollars)

in net assets without donor restrictions if the restrictions are met in the same reporting period as the gains and income are recognized, except for gains and investment income earned by investment of donor-restricted endowments. Such amounts, reported in the non-operating section of the consolidated statement of activities, remain in net assets with donor restrictions until appropriated for expenditure. When a donor restriction expires due to the passage of time or the university's fulfillment of donor stipulated purpose, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions. Absent explicit donor stipulations about the length of time long-lived assets must be maintained, the university reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service. Expenses are reported as decreases in net assets without donor restrictions.

The university's net assets as of June 30, 2025 consist of the following:

	Without donor restrictions	With donor restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 7,814,268	\$ 7,814,268
Board-designated endowment funds	4,888,648	643,501	5,532,149
Investment in plant, net	824,047	-	824,047
Pledges	-	647,429	647,429
Other donor-restricted	-	98,761	98,761
Operating and other reserves	2,920,261		2,920,261
	\$ 8,632,956	\$ 9,203,959	\$ 17,836,915

The university's net assets as of June 30, 2024 consist of the following:

	Without donor restrictions	With donor restrictions	Total
Donor-restricted endowment funds Board-designated endowment funds	\$ -	\$ 6,991,404	\$ 6,991,404
Investment in plant, net	4,439,294 848,876	575,328 -	5,014,622 848,876
Pledges	-	405,133	405,133
Other donor-restricted Operating and other reserves	2,716,52 <u>3</u>	78,738	78,738 $2,716,523$
	\$ 8,004,693	\$ 8,050,603	\$ 16,055,296

Cash and Cash Equivalents

The university considers cash on hand and in banks and all highly liquid financial instruments with an original maturity of 90 days or less, except those amounts assigned to and invested by its investment managers, which amounts are classified as short-term investments, to be cash and cash equivalents.

(All amounts in thousands of dollars)

Investments

Investment gains (losses) in excess of endowment spending distribution and the unrealized appreciation (depreciation) on investments are reported in the non-operating section of the consolidated statements of activities. Investments acquired by gift or bequest are initially recorded at fair value at the date so acquired.

At June 30, 2025 and 2024, investments include \$294,495 and \$320,867, respectively, purchased with unexpended proceeds from the Series 2022 taxable bonds issued April 7, 2022. The 2022 bond funds may be utilized for the purposes set forth in the relevant bond documents.

Financing Receivables

Financing receivables are principally loans made to students or their parents utilizing gifts, endowment payout, and university resources designated for that purpose and from funds provided by the United States government under the Federal Perkins Student Loan program. Loan funds are reported at estimated realizable value, which approximates fair value. Federal funds are ultimately refundable to the government and are recognized as a liability in the consolidated statements of financial position.

The university's loan portfolio includes over 3,200 individual loans and is geographically diverse. Loans are considered past due if the minimum payment is not received within ten days past the due date. At June 30, 2025 and 2024, respectively 93% and 93% of the parent loans and 76% and 78% of the institutional student loans were considered current. Income earned on financing receivables is recorded on an accrual basis.

Other Assets

Other assets primarily consist of prepaid expenses, deposits, inventories, and deferred compensation. The university offers deferred compensation plans for eligible faculty and staff. The plans investments are recorded at fair value in other assets with an offsetting liability recorded in accounts payable and accrued expenses within the consolidated statement of financial position.

Leases

The university determines if an arrangement is or contains a lease at inception based on whether the contract conveys the right to control the use of identified property, plant, or equipment in exchange for consideration. The university has both leases under which it is obligated as a lessee and leases for which it is the lessor. Operating leases in which the university is a lessee are included in right-of-use (ROU) assets and lease liabilities on the consolidated statements of financial position. The university has elected the short-term lease exception under ASC 842 for all leases, and therefore, leases with an initial term of 12 months or less are not included on the consolidated statements of financial position. ROU assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. The interest rate implicit in lease contracts is typically not readily determinable, and as such, the university uses its collateralized borrowing rate using a period comparable with the lease term in determining the present value of lease payments. The lease term may, at the university's discretion, include options to extend or to terminate the lease that the university is reasonably

(All amounts in thousands of dollars)

certain to exercise. Lease expense for lease payments is recognized on a straight-line basis over the lease term within the supplies, services and other line of the consolidated statement of activities. Variable lease payments based on an index or rate, such as the consumer price index, are initially measured using the index or rate in effect at lease commencement. The university has lease agreements with non-lease components that relate to the lease components. The university elected the practical expedient to account for non-lease components and the lease components to which they relate as a single lease component for all leases. Leasing arrangements for which the university is the lessor are not material to the consolidated financial statements.

Fixed Assets

Fixed assets are stated at cost or at fair market values if received as a gift, less accumulated depreciation. Depreciation is calculated using the straight-line method with estimated useful lives of 10-to-50 years for buildings and building improvements, and 3-to-20 years for equipment, depending upon asset class. The cost and accumulated depreciation of fixed assets are removed from the records at the time of disposal. Fixed assets by classification at June 30, 2025 and 2024 consist of the following:

	2025	2024
Construction in progress	\$ 309,217	\$ 605,303
Land and improvements to land	246,539	245,591
Buildings	6,098,112	5,635,423
Equipment	942,874	857,756
Total cost	7,596,742	7,344,073
Accumulated depreciation	(3,780,853)	(3,549,756)
Total fixed assets, net	\$ 3,815,889	\$ 3,794,317

Collections

In addition to the Mildred Lane Kemper Art Museum, the university archives rare book collections, works of art, literary works, historical treasures and artifacts. These collections are protected and preserved for public exhibition, education, research and the furtherance of public service. Proceeds from the sale of deaccessioned items are used to acquire new collections. Accordingly, such collections are not recognized or capitalized for financial statement purposes.

Deferred Revenue and Contract Liabilities

Deferred revenue is recognized on an accrual basis when payments for services are received in advance of performance by the university. The principal components of deferred revenue are grants and contracts and prepaid tuition and housing.

Split-Interest Agreements

The university's split-interest agreements with donors consist primarily of charitable gift annuities and irrevocable charitable remainder trusts for which the university serves as trustee. Assets are invested and payments are made to donors and/or other beneficiaries in accordance

(All amounts in thousands of dollars)

with the respective agreements. Contribution revenues for charitable gift annuities and charitable remainder trusts are recognized after recording liabilities for the present value of the estimated future payments to be made to the respective donors and/or other beneficiaries. The discount rate used is the standard IRS discount rate in existence at the date of the gift. The rates used range from 4.6% to 5.6% for 2025 and 4.6% to 5.8% for fiscal year 2024. Annually, the university records the change in value of split-interest agreements by recording at fair value the assets that are associated with each trust and recalculating the liability for the present value of the estimated future payments to be made to the donors and/or other beneficiaries.

Tuition and Fees

Tuition and fee revenue, net of scholarships and other implicit price concessions, is recognized over time using the output method of measuring progress in the fiscal year in which the educational programs are conducted. Students are invoiced at the commencement of each academic period. Payment is due when invoiced. The performance obligation, delivery of educational services, is satisfied as services are rendered. If delivery of the performance obligation is not complete as of fiscal year-end, a contractual liability is recorded. The deferred contract liability at June 30, 2025 and 2024 was \$31,261 and \$40,535, respectively, and is reported as deferred revenue and contract liabilities on the consolidated statement of financial position.

Demonstrated financial need is the major criteria for undergraduate students to receive financial aid. Graduate students often receive tuition support in connection with research assistant, teaching assistant and fellowship appointments. Total financial aid granted to students by the university, including aid provided to employees and their dependents, for the years ended June 30, 2025 and 2024, respectively, was \$563,834 and \$507,861.

The table below identifies student aid by type. Scholarships are reported net against tuition in the consolidated statements of activities. Other amounts are reported as expenses.

	 2025	2024
Scholarships from unrestricted sources Scholarship support from gifts, endowment	\$ 267,125	\$ 250,253
and other restricted sources	 165,495	122,681
Total scholarships	432,620	372,934
Employee and dependent tuition benefits Stipends	51,785 77,523	45,447 87,718
Work study	1,906	1,762
Total	\$ 563,834	\$ 507,861

Gifts

Gifts, including unconditional promises to give, are recognized as revenues in the period the gift or promise is received. Gifts received for permanent endowments or perpetual trusts are reported as non-operating revenues. Gifts of assets other than cash are recorded at their

(All amounts in thousands of dollars)

estimated fair value at the date of gift and, unless instructed otherwise by the donor, are liquidated upon receipt or as soon as practical thereafter.

Conditional gifts and promises to give are not recognized until the conditions on which they depend are substantially met. Gifts, in the form of unconditional promises to give, to be received after one year are discounted at credit-adjusted tax-exempt borrowing rates in accordance with fair value accounting. Pledges outstanding are discounted with rates ranging from 0.56% to 3.22%. Amortization of the discount is recorded as gift revenue. The university has received gifts which are recorded as gift revenue in the period the gift was made but are payable over a specified payment schedule of up to 10 years or more. During the gift payment term, the university is exposed to credit risk for the entity or individual that has made the gift. An allowance is made for uncollectible unconditional promises to give based upon management's judgment, past collections experience and other relevant factors. During 2025, as part of the new 2024 Affiliation Agreement with BJC Health System (BJC) further described in footnote 13, the university received a pledge of \$335,000 to be received over a period of seven years in support of the university's academic mission.

A summary of pledges receivable is as follows:

	2025			2024
Less than one year Between one and five years More than five years	\$	221,121 347,023 120,300	\$	167,622 133,429 128,394
·		688,444		429,445
Less: Discount Allowance for uncollectible amounts		(35,749) (5,266)		(19,971) (4,341)
Total	\$	647,429	\$	405,133

Grants and Contracts

The university receives grant and contract revenue from governmental and private sources. The vast majority of such agreements are awarded to the university by government agencies and are considered conditional contributions. The principal condition attached to these awards is that the university must incur costs in accordance with the Office of Management and Budget's uniform guidance before costs can be reimbursed. The university generally recognizes revenue without donor restrictions as the related costs are incurred. These revenues include recoveries of indirect costs, also referred to as facilities and administrative costs, which is based on negotiated rates and represents recoveries of facilities and administrative costs incurred under grants and contracts agreements. Recovery of facilities and administrative costs of federally sponsored programs is at rates negotiated with the Department of Health and Human Services. In some cases, the sponsor will prepay amounts in anticipation of costs to be incurred. In those cases, amounts received in excess of costs incurred are recorded as deferred revenue.

(All amounts in thousands of dollars)

The university's current population of federal grants and contracts have an average award range of 3-5 years. There is no assurance that government sponsored research awards will continue to be made at current levels as awards are subject to the availability of and annual appropriation of funds. The university estimates that the total amounts promised under these agreements for which conditions have not yet been fulfilled as of June 30, 2025 and 2024, approximate or exceed current annual grants and contracts revenue.

Patient Services Revenue

Net patient services revenue is reported at the amount that reflects the consideration to which the university expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payers (including health insurers and government programs), and others. Generally, the university bills the patient and third-party payers several days after the services are performed. Revenue is recognized as performance obligations are satisfied.

Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges which provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Amounts receivable under physician service contracts with affiliated and unaffiliated hospitals are \$165,744 and \$149,341 at June 30, 2025 and 2024, respectively.

Because the majority of its performance obligations relate to contracts with a duration of less than one year, the university has elected to apply the practical expedient provided in FASB ASC 606-10-50-14a, and therefore is not required to disclose the aggregate amounts of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period.

Generally, patients who are covered by third-party payers are responsible for related deductibles and coinsurance, which vary in amount. The university also provides services to uninsured patients. The transaction price for both uninsured patients, as well as insured patients with deductibles and coinsurance, is estimated based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any contractual adjustments, discounts and implicit price concessions. The university determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies and historical experience. The university determines its estimate of implicit price concessions based on historical collection experience with these classes of patients using a portfolio approach as a practical expedient. The portfolio approach is being used as there are a large volume of similar contracts with similar classes of customers. Management's judgment to group the contracts by portfolio is based on the payment behavior expected in each portfolio category. The effect of applying a portfolio approach to a group of contracts would not differ materially from considering each contract separately. Contractual adjustments to patient service revenue were \$2,417,000 and \$2,903,000 for the years ended June 30, 2025 and 2024, respectively.

The university has elected the practical expedient allowed under FASB ASC 606-10-32-18 and does not adjust the promised amount of consideration from patients and third-party payors for the effects of a significant financing component due to the expectation that the period between the time the service is provided to a patient and the time that the patient or a third-party payor pays for that service will be one year or less. In certain instances, the university may enter into payment agreements with patients that allow payments in excess of one year. For those cases,

(All amounts in thousands of dollars)

the financing component is not deemed to be significant to the contract. The university reported patient receivables net of contractual adjustments of \$152,486 and \$201,430, at June 30, 2025 and 2024, respectively.

Auxiliary Enterprises – Sales and Services

Auxiliary enterprises sales and services revenue is primarily earned over time utilizing the output method of measuring progress. Auxiliary enterprise sales and services contracts will generally constitute a single performance obligation as there is a single promise. This revenue is composed primarily of on and off campus housing charges, dining services, and parking and transportation fees with separate contracts for each type of service. Housing, dining services and parking fees are invoiced to undergraduate students at the beginning of each academic period. Payment is due upon invoice issuance. Graduate students and undergraduates who live off campus sign rental agreements providing for monthly rent payments. Generally, contracts for services in this category have a duration of one year or less. A contract liability is recorded for the delivery of performance obligations that is not completed prior to the fiscal year end.

Educational Activities – Sales and Services

Clinical trial revenue is earned over time as the university provides services. The transaction price is negotiated with the customer and is usually based on standard rates for clinical services and the expected cost to complete the contract. Payment terms under these contracts vary but generally provide for the right to invoice the customer as work progresses, either based on units performed or the achievement of billing milestones. The university has determined that an input method using costs incurred as a basis to estimate revenue earned best depicts the pattern of transfer of control to the customer. In those limited cases where prepayments are significant, revenue is deferred until earned and a contract liability is recorded. Such amounts are reported as deferred revenue and contract liabilities on the consolidated statement of financial position.

Contracts in other educational sales and services cover a broad range of activities including laboratory services, executive education program fees and royalties. Revenue from the contracts in this category is earned over time as services are rendered. The measure of progress varies according to the nature of the services provided. Invoicing to customers is performed in the cadence required under the contracts and amounts invoiced generally are considered due upon receipt. Accruals for services provided but not yet invoiced are recorded at year end. Fees for executive education programs are often received in advance of the program and represent a contract liability. Such amounts are reported as deferred revenue and contract liabilities in the consolidated statement of financial position.

Affiliated Hospital Revenues

Affiliated hospital revenue is earned over time during the fiscal year earned as more fully described in footnote 13. The measure of progress towards completion of those obligations is based on the day-to-day operations of the university's School of Medicine and the affiliated hospitals. Payments are received at various times throughout the year as stated within the applicable agreement.

(All amounts in thousands of dollars)

Operating Results

The university's measure of operations as presented in the consolidated statements of activities includes income from tuition and fees, grants and contracts, medical services, contributions for operating programs, the endowment spending distribution and other revenues. Operating expenses are reported on the consolidated statements of activities as incurred for employee compensation, depreciation, interest, and supplies, services and other. Operating results exclude investment gains (losses) except for the portion of gains utilized for the endowment spending distribution, contributions to be held in perpetuity, and other non-operating amounts.

Income and Other Taxes

The university is exempt from federal income taxes under Section 501 (c)(3) of the Internal Revenue Code except to the extent the university has unrelated business income, or consolidated for-profit affiliates incur taxes, which is taxed at corporate income tax rates. The university is also subject to excise tax on net investment income and executive compensation. A provision for such taxes is included within accounts payable and accrued expenses on the consolidated statement of financial position and in endowment tax expense within investment returns net of endowment spending on the consolidated statement of activities. For the years ended June 30, 2025, and 2024, the university was subject to the federal excise tax of 1.4%. Management believes the university has no uncertain tax positions that require disclosure or adjustment to the consolidated financial statements.

Related Parties

The university has a number of related party entities, many of which are included in the consolidated financial statements as disclosed in footnote 1. The university is also party to affiliation agreements with hospitals for which significant related party transactions are described in footnote 6 and 13.

Members of the university's Board of Trustees, officers, and employees may periodically be directly or indirectly associated with organizations doing business with the university. Transactions between the university and members of its Board of Trustees, officers, employees, and their related entities, while not considered material to the consolidated financial statements, may include loans reported in accounts and notes receivables as well as contributions reported in gift revenue and pledges receivable.

The university invests in equity securities that are limited partnerships or equivalent entities which could be considered related parties.

Recent Accounting Pronouncements

The FASB issued ASU 2023-08, *Accounting for and Disclosure of Crypto Assets* which requires in-scope crypto assets to be measured at fair value with subsequent gains and losses recognized as change in net assets. This standard is effective for fiscal years beginning after December 15, 2024. Although not expected to be significant, university management is evaluating the impact this will have on the financial statements beginning in fiscal year 2026.

ASU 2023-09, *Improvements to Income Tax Disclosures*, was issued by the FASB to enhance transparency and decision usefulness of income tax disclosures to better assess risks,

(All amounts in thousands of dollars)

operational opportunities, and future cash flows. This standard is effective for fiscal years beginning after December 15, 2025, or the university's fiscal year 2027. The university is evaluating the impact.

Risks and Uncertainties

Current economic, political, and regulatory conditions have created various risks and uncertainties for institutions of higher education. The impact may materially affect the university's financial condition, operations, and ability to deliver on its mission. Adverse consequences of these uncertain conditions may include, but are not limited to, decline in enrollment, reduction in research funding both direct and indirect, and increased expenses.

The University continually monitors these risks and uncertainties and engages in proactive financial planning and risk management strategies to mitigate potential adverse impacts.

2. Fair Value

The university follows FASB guidance for fair value measurements. This guidance defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles and enhances disclosures about fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

The FASB guidance establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the university and unobservable inputs reflect the university's assumptions about how market participants would value an asset or liability based on the best information available. Valuation techniques used to measure fair value maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value.

The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used by the university for financial instruments measured at fair value on a recurring basis. The three levels of inputs are as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities, such as exchange traded equity securities.
- Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the same term of the assets or liabilities. Examples of Level 2 include U.S. Treasury securities and corporate bonds.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

(All amounts in thousands of dollars)

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The following table presents the financial instruments carried at fair value as of June 30, 2025, on the consolidated statements of financial position by caption and by the valuation hierarchy defined above. Amounts measured at net asset value are reported using the practical expedient under ASC topic 820 and excluded from the fair value hierarchy. Included as Level 2 fixed income are U.S. Treasury securities of approximately \$973,319.

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		Quoted Prices in Active Markets (Level 1)	C	of ther Other Observable Inputs (Level 2)	Significant nobservable Inputs (Level 3)	_	Measured t Net Asset Value	Balance June 30, 2025
Investments								
Public equity								
Domestic	\$	11,843	\$	-	\$ -	\$	1,201,182	\$ 1,213,025
International		287,965		-	-		1,869,576	2,157,541
Fixed income - Nominal		-		1,415,317	-		-	1,415,317
Absolute return		-		-	383		610,347	610,730
Private capital		-		-	271,322		8,321,454	8,592,776
Short-term investments		356,306		15,330	-		-	371,636
Real assets		195,698		-	78,766		958,059	1,232,523
Other investments		345,415		16,085	 64,991		110	 426,601
Total investments at fair value		1,197,227		1,446,732	415,462		12,960,728	\$ 16,020,149
Investments not reported at fair value Affiliates - Equity basis Accrued investment income		-		-	-		- -	41,666 9,715
Total investments	\$	1,197,227	\$	1,446,732	\$ 415,462	\$	12,960,728	\$ 16,071,530

The following table presents the financial instruments carried at fair value as of June 30, 2024, on the consolidated statements of financial position by caption and by the valuation hierarchy defined above. Amounts measured at net asset value are reported using the practical expedient under ASC topic 820 and excluded from the fair value hierarchy. Included as Level 2 fixed income are U.S. Treasury securities of approximately \$916,329.

(All amounts in thousands of dollars)

Quoted Significant Prices in Other Active Observable Markets Inputs (Level 1) (Level 2)		Significant Unobservable Inputs (Level 3)		e Measured at Net Asset Value			Balance June 30, 2024			
Investments Public equity										
Domestic	\$	38,875	\$	_	\$	_	\$	1,055,572	\$	1,094,447
International	Ψ	235,729	Ψ	_	Ψ	_	Ψ	1,713,925	Ψ	1,949,654
Fixed income - Nominal		-33,7 -9		1,304,884		_				1,304,884
Absolute return		_		-		499		704,218		704,717
Private capital		_		_		250,416		7,456,226		7,706,642
Short-term investments		261,619		11,110		_		-		272,729
Real assets		57,223		-		78,746		1,031,790		1,167,759
Other investments		366,200		17,412		63,107		103		446,822
Total investments at fair value		959,646		1,333,406		392,768		11,961,834	\$	14,647,654
Investments not reported at fair value Affiliates - Equity basis Accrued investment income		- -		- -		- -		- -		41,971 8,314
Total investments	\$	959,646	\$	1,333,406	\$	392,768	\$	11,961,834	\$	14,697,939

Beneficial interests in perpetual trusts held by third parties are included in other investments and are valued at the present value of the future distributions expected to be received over the term of the agreement.

The following is a description of the university's valuation methodologies for assets and liabilities measured at fair value. The methods described below may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the university believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

Fair value for Level 1 is based upon quoted prices in active markets that the university has the ability to access for identical assets and liabilities. Market price data is generally obtained from exchange or dealer markets. The university does not adjust the quoted price for such assets and liabilities.

Fair value for Level 2 is based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources including market participants, dealers, and brokers.

Fair value for Level 3 is based on valuation techniques that use significant inputs that are unobservable as they trade infrequently or not at all. Trustees determine the valuation for beneficial interest trusts and split-interest agreements.

(All amounts in thousands of dollars)

Investments measured at net asset value primarily consist of the university's ownership in alternative investments (principally limited partnership interests in absolute return, private capital investments, real assets, and other similar funds). The fair values (Net Asset Value ("NAV") or partner's capital per share) of the securities held by limited partnerships that do not have readily determinable fair values are determined by the respective general partners and are based on appraisals or other estimates that require varying degrees of judgment. If no public market exists for the investments, the fair value is determined by the general partners taking into consideration significant unobservable inputs including, among other things, the cost of the investments, prices of recent significant placements of investments of the same issuer, and subsequent developments concerning the companies to which the investments relate. Excluding the cost of the investment, significant increases or decreases in the remainder of those inputs could result in a significantly higher or lower fair value measurement. The university has performed due diligence with respect to these investments to ensure NAV or partner's capital per share is an appropriate measure of fair value as of June 30. NAVs are calculated by the investees in a manner consistent with generally accepted accounting principles for investment companies.

Significant terms of agreements with external investment managers or funds by major classes of investments are provided in the following tables.

The following table summarizes the significant terms of the agreements with external investment managers or funds by major category at June 30, 2025:

Investments	Fair Value June 30, 2025	Unfunded Commitment (1	Remaining) Life (2)	Redemption Terms	Redemption Restrictions
Public equities	\$ 3,370,566	\$ 33,750	No Limit	Daily to annually, with same day-180 day notice	Lock-up provision periods range from none to 4 years. Certain investments include side pockets subject to external manager discretion.
Fixed income and short-term investments	1,786,953	-	No Limit	Daily, 1-2 days notice	No lock-up provision
Absolute return	610,730	-	No Limit	Quarterly to semi- annually with 45 – 180 days notice	Lock-up provision periods range from none to 3 years. Certain investments include side pockets subject to external manager's discretion.
Private capital	8,592,776	1,477,444	0 - 25 Years	Not eligible for redemption	Not redeemable
Real assets	1,232,523	315,620	o - 10 Years	Not eligible for redemption	Not redeemable
Total	\$ 15,593,548	\$ 1,826,814			

(All amounts in thousands of dollars)

Footnote (1): Includes \$15 million nonbinding unfunded commitments. The university is obligated under certain agreements to fund capital calls periodically up to specified commitment amounts. Such commitments are expected to be called over the life of the agreement and are not expected to be fully funded in the subsequent year.

Footnote (2): For private equities and real assets, assuming all extension options under the agreements are exercised and approved except for funds with no fund life end date or unlimited extension.

The following table summarizes the significant terms of the agreements with external investment managers or funds by major category at June 30, 2024:

Investments	Fair Value June 30, 2024	Unfunded Commitment (1	Remaining Life (2)	Redemption Terms	Redemption Restrictions
Public equities	\$ 3,044,101	\$ -	No Limit	Daily to annually, with same day-180 day notice	Lock-up provision periods range from none to 4 years. Certain investments include side pockets subject to external manager discretion.
Fixed income and short-term investments	1,577,613	-	No Limit	Daily, 1-2 days notice	No lock-up provision
Absolute return	704,717	-	No Limit	Quarterly to semi- annually with 45 – 180 days notice	Lock-up provision periods range from none to 3 years. Certain investments include side pockets subject to external manager's discretion.
Private capital	7,706,642	1,489,572	0 - 25 Years	Not eligible for redemption	Not redeemable
Real assets	1,167,759	237,438	0 - 10 Years	Not eligible for redemption	Not redeemable
Total	\$ 14,200,832	\$ 1,727,010	_		

Footnote (1): Includes \$15 million nonbinding unfunded commitments. The university is obligated under certain agreements to fund capital calls periodically up to specified commitment amounts. Such commitments are expected to be called over the life of the agreement and are not expected to be fully funded in the subsequent year.

Footnote (2): For private equities and real assets, assuming all extension options under the agreements are exercised and approved except for funds with no fund life end date or unlimited extension.

Public Equities

Public equities include investments in publicly-traded securities in domestic, developed international, emerging, and frontier markets. The majority of assets are held in pooled commingled funds which are valued at NAV as described above. Investments held in custody

(All amounts in thousands of dollars)

accounts are valued at quoted market price in accordance with Level 1 and Level 2 valuation techniques as described above.

Fixed Income and Short-Term Investments

Investments in this class include domestic and international nominal fixed income instruments. Fixed income investments are held principally as liquid vehicles for operating needs and as a source of diversification. A significant component of non-endowment fixed income investments is held in highly liquid funds. The valuation of these funds is determined using a market approach in accordance with the techniques for Level 2 as described above.

Absolute Return

Investments in absolute return are typically held in commingled funds that employ various uncorrelated investment strategies including but not limited to equity hedged and event driven. These funds are valued at net asset value as described above.

Private Capital

Investments in private capital strategies are made in targeted categories including growth equity, venture capital, distressed credit, and corporate finance. The majority of these assets are in non-redeemable drawdown fund structures and distributions are received as underlying investments are liquidated. These funds are primarily valued at net asset value as described above.

Real Assets

Investments in the real assets class are made in targeted categories. The majority of these assets are held in non-redeemable drawdown fund structures that invest primarily in real estate and natural resources. These funds are primarily valued at net asset value as described above.

Level Three Investments

The following tables roll forward the consolidated statement of financial position amounts for financial instruments classified by the university within Level 3 of the fair value hierarchy defined above for the years ended June 30, 2025 and 2024.

]	Balance		t Realized Unrealized	chases, Sales Settlements		ransfers 1/(out) of		Balance
	<u>Jun</u>	e 30, 2024	Gair	ıs (Losses)	Net	Le	evel 3, net	Jun	ie 30, 202 <u>5</u>
Investments (by strategy)									
Private capital	\$	250,416	\$	18,296	\$ 5,195	\$	(2,585)	\$	271,322
Real assets		78,746		(4,084)	4,104		-		78,766
Absolute return		499		(116)	-		-		383
Public equity		-		-	-		-		-
Other investments		63,107		2,855	 379		(1,350)		64,991
Total	\$	392,768	\$	16,951	\$ 9,678	\$	(3,935)	\$	415,462

(All amounts in thousands of dollars)

		Balance	and			chases, Sales Settlements	in	ransfers /(out) of		Balance
	<u>Jun</u>	e 30, 2023	Gai	ins (Losses)		Net	Le	vel 3, net	Jui	1e 30, 2024
Investments (by strategy)	ф	0.4.4.01.9	ф	11.005	ф	(5.500)	ф		ф	050 416
Private capital Real assets	\$	244,918 72,155	\$	11,097 3,361	\$	(5,599) 3,230	Ф	-	\$	250,416 78,746
Absolute return		476		23		-		-		499
Public equity		20,675		1,467		(22,142)		-		-
Other investments		63,759		2,526		(2,177)		(1,001)		63,107
Total	\$	401,983	\$	18,474	\$	(26,688)	\$	(1,001)	\$	392,768

The amount of realized and unrealized gains (losses) for Level 3 investments for the period included in net assets attributable to the change in unrealized gains or losses relating to assets still held at June 30, 2025 and 2024 respectively, reported as investment returns net of endowment spending in the consolidated statements of activities by type of investment is:

	 2025	2024
Private capital	\$ 4,342	\$ 4,975
Real assets	(1,376)	3,004
Absolute Return	(743)	(205)
Public equity	-	-
Other investments	1,953	1,638
Total	\$ 4,176	\$ 9,412

3. Investment Return

The following summarizes the return on investments. Investment income represents earnings on non-endowed funds. Return on investments is presented net of fees paid to external investment managers, expenses related to internal investment management operations, and the provisions for excise taxes. Certain investments, including some but not all of those in the absolute return and private capital categories, report investment returns net of fees.

	2025	2024
Investment income	\$ 83,926	\$ 95,018
Pooled endowment dividends and interest income, net of investment management fees Pooled endowment distribution in excess of income	(33,308) 619,383	(50,414) 626,359
Pooled endowment spending distribution	586,075	575,945
Investment gains, net Gains distributed as endowment distribution	1,893,770 (619,383)	1,073,305 (626,359)
Investment gains net of endowment spending distribution	1,274,387	446,946
Net investment return	\$ 1,944,388	\$ 1,117,909

(All amounts in thousands of dollars)

4. Endowment

The state of Missouri has adopted legislation that incorporates the provisions outlined in the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The statutory guidelines contained in this legislation relate to the prudent management, investment, and expenditure of donor-restricted endowment funds held by charitable organizations. Additionally, the legislation specifies factors for fiduciaries to consider prior to making a decision to appropriate from or accumulate into an institution's endowment funds.

At June 30, 2025, the university's endowment consists of 4,473 individual donor-restricted endowment funds and Board of Trustees or management-designated endowment funds for a variety of purposes plus split-interest agreements and other net assets where the assets have been designated for endowment. The net assets associated with endowment funds, including funds designated by the Board of Trustees or management to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The university has interpreted Missouri UPMIFA as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the university classifies as net assets with donor restrictions, (a) the original value of gifts donated to the donor-restricted endowment, (b) the original value of subsequent gifts to the donor-restricted endowment, (c) accumulations to the donor-restricted endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of donor-restricted endowment funds that are not restricted in perpetuity are considered restricted until the donor-imposed stipulations attached to those amounts have been met by actions of the university and/or passage of time and appropriated for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA.

Endowment net asset composition, which includes the effect of changes in endowment investments as well as other endowment-related assets and liabilities, by type of fund as of June 30, 2025:

	Without Donor Restriction			Vith Donor Restriction	Total		
Donor-restricted endowment funds Board-designated endowment funds	\$	- 4,888,648	\$	7,814,268 643,501	\$	7,814,268 5,532,149	
Total endowment funds	\$	4,888,648	\$	8,457,769	\$	13,346,417	

(All amounts in thousands of dollars)

Changes in endowment net assets for the year ended June 30, 2025:

	Without Donor Restriction			ith Donor estriction	Total
Endowment net assets, beginning of year	\$	4,439,294	\$	7,566,732	\$ 12,006,026
Investment return Net investment income Net increase in investments (realized and		(13,255)		(19,358)	(32,613)
unrealized)		746,675		1,134,540	1,881,215
Total investment return		733,420		1,115,182	1,848,602
Gifts Appropriation of endowment assets for		74		153,246	153,320
expenditure		(233,239)		(352,836)	(586,075)
Net transfers of funds Allocation of endowment return to treasurer's		35,314		(2,886)	32,428
investment pool		(92,752)		(29,325)	(122,077)
Other activity		6,537		7,656	 14,193
Endowment net assets, end of year	\$	4,888,648	\$	8,457,769	\$ 13,346,417

Of the amount classified as endowment net assets with donor restrictions, \$5,044,966 represents the portion of endowment funds subject to time restrictions under Missouri's enacted version of UPMIFA.

Endowment net asset composition by type of fund as of June 30, 2024:

	Without Donor Restriction			Vith Donor Lestriction	Total		
Donor-restricted endowment funds Board-designated endowment funds	\$	- 4,439,294	\$	6,991,404 575,328	\$	6,991,404 5,014,622	
Total endowment funds	\$	4,439,294	\$	7,566,732	\$	12,006,026	

(All amounts in thousands of dollars)

Changes in endowment net assets for the year ended June 30, 2024:

	Without Donor Restriction		 Vith Donor Lestriction	Total
Endowment net assets, beginning of year		4,279,133	\$ 7,210,181	\$ 11,489,314
Investment return Net investment income Net increase in investments (realized and		(19,950)	(29,752)	(49,702)
unrealized)		416,632	643,817	 1,060,449
Total investment return		396,682	614,065	1,010,747
Gifts Appropriation of endowment assets for		66	86,437	86,503
expenditure		(227,918)	(348,027)	(575,945)
Net transfers of funds Allocation of endowment return to treasurer's		28,773	26,370	55,143
investment pool		(43,221)	(29,434)	(72,655)
Other activity		5,779	 7,140	 12,919
Endowment net assets, end of year	\$	4,439,294	\$ 7,566,732	\$ 12,006,026

Of the amount classified as endowment net assets with donor restrictions, \$4,520,483 represents the portion of endowment funds subject to time restrictions under Missouri's enacted version of UPMIFA.

Endowment by Purpose

The purpose of endowment funds as of June 30, 2025:

	Without Donor Restriction			Vith Donor Restriction	Total		
Restricted for general activities Restricted for student assistance Restricted for buildings and renovations Life income	\$	3,163,495 1,352,267 372,886	\$	5,568,858 1,873,114 980,535 35,262	\$	8,732,353 3,225,381 1,353,421 35,262	
Total endowment net assets	\$	4,888,648	\$	8,457,769	\$	13,346,417	

The purpose of endowment funds as of June 30, 2024:

	Without Donor Restriction			Vith Donor Restriction	Total		
Restricted for general activities Restricted for student assistance Restricted for buildings and renovations Life income	\$	2,856,017 1,235,956 347,321	\$	4,984,782 1,658,796 889,223 33,931	\$	7,840,799 2,894,752 1,236,544 33,931	
Total endowment net assets	\$	4,439,294	\$	7,566,732	\$	12,006,026	

(All amounts in thousands of dollars)

Endowment Funds with Deficits

As determined under UPMIFA, the fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the initial and subsequent donor gift amounts (i.e., deficit). When donor endowment deficits exist, they remain classified as net assets with donor restrictions. Deficits of this nature were immaterial as of June 30, 2025 and 2024. The deficits resulted largely from unfavorable market fluctuations.

Return Objectives and Risk Parameters

The university has adopted endowment investment and spending policies that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of endowment assets. Under this policy, the return objective for the endowment assets, measured over a full market cycle, shall be to meet or exceed the return of its policy benchmark, based on the endowment's target allocation applied to the appropriate individual benchmarks. The university expects its endowment funds, over time, to provide an average rate of return that will exceed the sum of inflation and the spending rate. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Investment Objectives

To achieve its long-term rate of return objectives, the university relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized gains) and current yield (interest and dividends). The university targets a diversified global asset allocation that places greater emphasis on equity-based and alternative investments to achieve its long-term objectives within prudent risk constraints.

Endowment Spending Allocation and Relationship of Spending Policy to Investment Objectives

The university has an endowment spending distribution policy designed to stabilize annual spending levels and preserve the real value of the endowment over time. Under this policy, earnings of the pooled endowment are distributed at a rate set annually to the schools and other units of the university. Consideration is given to the provisions of UPMIFA in determining the amount to appropriate. This spending rate must fall within the range of 3.0% to 5.5% of the five-year average market value of a unit of the pooled endowment. For 2025 and 2024, the spending rate from the pooled endowment was 4.8% and 4.9% of the beginning market value of the pooled endowment, respectively. The spending rate is funded from current earnings and, in years when current earnings are insufficient, from previously accumulated earnings of the endowment.

(All amounts in thousands of dollars)

The university's endowment assets at June 30 are as follows:

	2025	2024
Pooled endowment and other funds	\$ 14,353,295	\$ 12,951,263
Life income trusts and pools	70,856	66,512
Externally administered trusts	37,035	35,478
Separately invested endowment	12,117	8,236
Total	14,473,303	13,061,489
Less: Operating funds invested in pool	(1,088,442)	(1,015,074)
Net endowment assets	\$ 13,384,861	\$ 12,046,415

The amounts above include term endowments of \$152,952 and \$139,503 as of June 30, 2025 and 2024, respectively.

5. Liquidity and Availability of Resources

At June 30, 2025 and 2024, the university's financial assets available for general expenditures within one year of the balance sheet date are as follows:

	_	2025	2024
Total assets at year end	\$	22,330,732	\$ 20,486,807
Less:			
Accounts and notes receivable due in more than one year		(100,234)	(96,107)
Pledges receivable unavailable for general expenditure		(467,385)	(273,473)
Donor-restricted endowment funds		(7,986,034)	(7,248,777)
Board-designated endowment funds		(5,398,827)	(4,797,638)
Other long-term investments		(1,636,388)	(1,647,649)
Right-of-use assets		(80,312)	(88,882)
Other assets		(382,524)	(433,132)
Fixed assets		(3,815,889)	(3,794,317)
Total financial assets available within one year	\$	2,463,139	\$ 2,106,832

The university's endowment funds consist of donor-restricted and board-designated endowment funds. As described in Note 4, the university has an endowment spending distribution policy with a spending rate range of 3.0% to 5.5% of the five-year average market value of a unit of the pooled endowment. For fiscal year 2026, the Board of Trustees approved a spending rate which will generate an endowment payout equaling or exceeding that of fiscal year 2025, including an allocation to the treasurer's investment pool, which will be available for operations during fiscal year 2026.

In addition to these available financial assets, the university's annual expenditures will be primarily funded by current year operating revenues including tuition, patient services income, and sponsored research income. As part of the university's liquidity management, a policy is in place to structure its financial assets to be available as general expenditures, liabilities, and

(All amounts in thousands of dollars)

other obligations come due. The university also invests cash in excess of daily requirements in short-term investments. Furthermore, although the university does not intend to spend from its board-designated endowment funds other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation process, amounts from its board-designated endowment that are free from investment restrictions could be made available if necessary. Other long-term investments are primarily composed of amounts designated by the university as reserves. Such investments are without donor restriction and could be drawn upon in the event of extreme stress. In the event of an unanticipated liquidity need, the university could also draw upon \$530,000 of available lines of credit at June 30, 2025.

6. Accounts and Notes Receivable

Accounts and notes receivable at June 30 were as follows:

	2025			2024		
Patient services Student and parent loans Due from affiliate hospitals Sponsored project receivables Other	\$	515,188 68,982 366,861 161,247 169,546	\$	594,512 68,282 252,320 167,208 153,674 1,235,996		
Less: Allowance for contractual adjustments and doubtful accounts		(371,744)		(399,066)		
Total	\$	910,080	\$	836,930		

(All amounts in thousands of dollars)

7. Notes and Bonds Payable

Outstanding principal on bonds and notes payable at June 30, 2025 and 2024 consists of the following:

	Rates at June 30, 2025	Maturity	2025	2024
Missouri Health and Educational Facilities Authors \$88,000 of 2000B and C Series Variable Rate Bonds, due in full	ority 3.60% - 4.90%	March 1, 2040	\$ 88,000	\$ 88,000
\$25,135 of 2003B Series Variable Rate Bonds, due in full	3.60% - 4.90%	February 15, 2033	25,135	25,135
\$77,495 of 2011C Series Revenue Bonds, due serially from November 15, 2012 to November 15, 2037	4.20% - 5.06%	November 15, 2037	39,540	42,165
\$200,785 of 2012A Series Revenue Bonds, due serially from February 15, 2023 to February 15, 2047	3.34% - 3.69%	February 15, 2047	180,785	180,785
\$150,000 of 2014A Series Revenue Bonds, due in full	4.07%	October 15, 2044	150,000	150,000
\$402,920 of 2016A Series Revenue Bonds, due in full January 15, 2036 (\$109,300) and January 15, 2046 (\$293,620)	3.47% - 3.65%	January 15, 2036 and 2046	402,920	402,920
\$272,750 of 2016 B Series Revenue Bonds, due in full	3.09%	September 15, 2051	272,750	272,750
\$375,000 of 2017 A Series Revenue Bonds, due in full	3.65%	August 15, 2057	375,000	375,000
\$450,000 of 2020 A Series Revenue Bonds, due in full	3.23%	May 15, 2050	450,000	450,000
Other Bonds: \$131,435 of 2015A Series Taxable Bonds, due in full	3.79%	October 15, 2055	131,435	131,435
\$1,000,000 of 2022 Series Taxable Bonds, due in full on April 15, 2054 (\$500,000) and April 15, 2122 (\$500,000)	3.52% - 4.35%	April 15, 2054 and 2122	1,000,000	1,000,000
Other notes payable with various maturities			184,580	162,407
Total outstanding notes and bonds payable			3,300,145	3,280,597
Unamortized original issue premiums/discounts and cost of issuance, net			(13,808)	(14,289)
Total			\$3,286,337	\$3,266,308

Bonds payable are redeemable at the option of the university at various times from 2025 through 2122. The university is required to maintain certain ratios and comply with other restrictive covenants principally that the university maintains a ratio of expendable financial resources to bonds and notes payable of at least 1.25 times. The university is in compliance with this covenant. During 2025 and 2024, interest, accretion of debt discount and related fees incurred on notes and bonds payable totaled \$115,704 and \$116,299, respectively.

(All amounts in thousands of dollars)

Maturities on notes and bonds payable for the next five fiscal years are as follows:

2026	180,277
2027	32,522
2028	2,607
2029	2,722
2030	2,747
Thereafter	3,079,270

As of June 30, 2025, the university has other lines of credit aggregating to \$530,000 with maturity dates ranging from December 2025 to March 2028. The university expects that these lines of credit will generally be renewed but can make no assurances. There was no balance outstanding on the lines of credit as of June 30, 2025 and 2024.

8. Operating Leases

The university and its consolidated affiliates primarily lease laboratories, office space, and medical offices for educational, research, and patient care purposes under operating leases expiring through fiscal 2035. At June 30, 2025 and 2024, the weighted average remaining lease term was 4.4 and 4.9 years and the weighted average discount rate was 4.17% and 4.01%, respectively. Lease expense is included in supplies, services, and other on the consolidated statement of activities.

The undiscounted cash flows due by fiscal year related to significant non-cancelable operating leases with initial terms in excess of one year as of June 30, 2025, along with a reconciliation to the discounted amount recorded as of June 30, 2025 were as follows:

2026	28,339
2027	23,168
2028	18,626
2029	11,209
2030	7,907
Thereafter	9,673
Total minimum lease payments	\$ 98,922
Less: Imputed interest	(10,717)
Total lease liabilities	\$ 88,205

9. Derivative and Other Financial Instruments

The university utilizes derivative instruments including futures, swaps, and options, to manage market risk, to provide temporary investment exposure in stocks and bonds, and to manage currency and interest rate exposures. When directly implementing a derivative strategy, the university uses a third-party manager to execute, settle and manage the positions on a non-discretionary basis. These contracts are valued at periodic intervals such as daily, monthly, and

(All amounts in thousands of dollars)

quarterly as well as at June 30, with the resulting changes in the values of the contracts either added to or deducted from the university's custodial account. Gains or losses from these derivative instruments are reported as realized and unrealized gains or losses in the consolidated statements of activities. Indirect strategies in derivatives held by limited partnerships and commingled investment trusts in which the university invests pose no off-balance sheet risk to the university due to the limited liability structure of the investments. Derivatives are also used to manage operating expenses but are not material to the consolidated financial statements. No derivative contracts are designated as hedges for accounting purposes.

10. Functional Expenses

Operating expenses are reported on the consolidated statements of activities in natural categories. Expenses reported by functional categories include allocations of costs for operation and maintenance of plant, interest on indebtedness and depreciation expense. Operation and maintenance of plant and depreciation are allocated to functional categories largely based on square footage. Interest expense is allocated based on specific identification of the uses of debt proceeds. Instruction expenses include instruction, departmental research and patient care costs.

Operating expenses by functional and natural classification for the year ended June 30, 2025 are as follows:

	mpensation ad benefits	Supplies, rvices and other	Dej	preciation	<u>1</u>	nterest	Total
Instruction	\$ 2,017,161	\$ 598,967	\$	92,203	\$	41,550	\$ 2,749,881
Research	524,763	337,374		90,661		30,554	983,352
Academic Support	430,694	30,710		26,350		14,115	501,869
Student Services	75,274	76,784		14,019		3,439	169,516
Institutional Support	238,728	60,000		9,679		1,183	309,590
Auxiliary Enterprises	24,061	68,975		53,864		21,171	168,071
Other	30,045	23,876		1,315		309	 55,545
Total	\$ 3,340,726	\$ 1,196,686	\$	288,091	\$	112,321	\$ 4,937,824

Operating expenses by functional and natural classification for the year ended June 30, 2024 are as follows:

	mpensation ad benefits	Supplies, rvices and other	Dej	preciation]	Interest	Total
Instruction	\$ 1,831,889	\$ 1,090,341	\$	81,708	\$	22,267	\$ 3,026,205
Research	484,891	288,640		79,214		39,933	892,678
Academic Support	399,032	50,998		25,817		13,970	489,817
Student Services	69,864	79,765		8,091		3,584	161,304
Institutional Support	244,746	38,943		12,238		489	296,416
Auxiliary Enterprises	23,014	70,153		47,885		24,051	165,103
Other	 25,679	24,896		568		493	51,636
Total	\$ 3,079,115	\$ 1,643,736	\$	255,521	\$	104,787	\$ 5,083,159

(All amounts in thousands of dollars)

Expenses incurred in carrying out the fundraising activities of the university are \$78,035 and \$63,279 for the years ended June 30, 2025 and 2024, respectively, and are reported within Institutional Support in the tables above.

11. Commitments and Contingencies

At June 30, 2025 and 2024, the university had outstanding commitments under certain construction contracts in the amount of \$74,667 and \$122,207, respectively.

The university maintains a self-insurance program for professional liability at the Medical School and a separate program for Washington University Physicians in Illinois. This program is supplemented with commercial excess insurance above the university's self-insurance retention. Funding for the program reserves is based on claims made. The assets supporting the funded reserve are reported as investments in the consolidated statements of financial position. The university also accrues for an estimate of claims incurred but not reported. Reserves, funded and unfunded, are based upon actuarial studies and represent undiscounted estimated claims and related costs. The total self-insurance reserves at June 30, 2025 and 2024, respectively, were \$118,229 and \$113,686. Self-insurance reserves are estimates based on historical loss experience and other factors, and while management believes that the reserves are adequate, the ultimate liabilities may be in excess of or less than the amounts provided.

The university is a party, along with other universities, to an agreement with a reciprocal risk retention group for purposes of obtaining general liability and auto liability insurance coverage in excess of a pre-determined retention level. Under the terms of these agreements, the university can be called upon to make additional capital contributions. In management's view, any such capital calls would not be material.

The university is involved in various legal proceedings, including inquiries and investigations by departments and agencies of the federal and state government, arising in the normal course of operations. Although the outcome of any legal proceeding, inquiry, or investigation cannot be predicted with certainty, it is the opinion of the university's management that the outcome of these matters individually or in the aggregate, will not have a material adverse effect on the business, consolidated statements of activities, financial position or liquidity of the university.

(All amounts in thousands of dollars)

12. Retirement Plan

The university provides its employees with a defined contribution (403(b)) retirement savings plan in which employee contributions, university contributions and investment earnings accumulate to assist employees at retirement. Participating employees own individual retirement accounts through the Teachers Insurance and Annuity Association (TIAA) and College Retirement Equity Fund (CREF). Under this arrangement, the university and plan participants make monthly contributions to TIAA-CREF. The amount of contribution made by the university is primarily based on employee's hire date and/or age. While participant contributions are fully vested when contributions are made, university contributions are subject to vesting provisions based primarily on employee's hire date. The university's share of the cost of these benefits in 2025 and 2024 was \$167,918 and \$153,327, respectively.

13. Agreements with Affiliated Hospitals

During fiscal year 2024, under the terms of the affiliation agreement dated January 1, 2014 as amended on November 27, 2017 (the Affiliation Agreement), the university trained and supervised medical residents and interns and managed certain clinical and research activities at various hospitals of BJC. BJC compensated the university for services provided through a fixed annual base payment plus an additional variable payment based on the combined net operating income of Barnes Jewish Hospital (BJH), St. Louis Children's Hospital (SLCH), and Barnes Jewish West County Hospital (BJWCH), collectively the Hospitals. This agreement related to various operating activities of the Hospitals including Orthopedic Center (OC) in Chesterfield, Siteman Cancer Center – South County, Center for Advanced Medicine (CAM) in South County, BJH Psychiatric Support Center (PSC), Children's Specialty Care Center in Town and Country, and Children's Specialty Care Center in South County.

In July 2024, the university signed a revised and extended 45-year affiliation agreement with BJC (the 2024 Affiliation Agreement) commencing January 1, 2025; expanding the communities served and enhancing the services provided under the previous agreement. During the term of the 2024 Affiliation Agreement, which expires December 31, 2069, neither party has the right to terminate without cause. The university receives variable funding from BJC based on the combined net operating income of the BJC operations within 150 miles of St. Louis, collectively identified as BJC East, and certain clinical operations of the university. The payment is determined semiannually with monthly fixed liquidity payments, adjusted annually for inflation, and semiannual final payments.

Payments to the university under affiliation agreements are reported as affiliated hospital revenue on the consolidated statements of activities (see footnote 1). Amounts receivable under the agreements are \$180,342 and \$93,955 at June 30, 2025 and 2024 respectively. BJC has also agreed to fund on a cost-reimbursement basis over a period of years, certain expenditures by the university. Payments of \$26,824 and \$35,590 were received or accrued as gifts on the consolidated statements of activities under the agreement during 2025 and 2024, respectively.

Effective July 1, 2024, the university transitioned its oncology chemotherapy infusion services and retail pharmacy services, including inventory, equipment, and additional square footage in the jointly owned ambulatory cancer building, to hospital outpatient services of BJC in exchange for \$128,600. Within the consolidated statement of activities as of June 30, 2024, for the service lines that have been subsequently transferred, the university recognized patient

(All amounts in thousands of dollars)

services revenue of approximately \$625,000 and operating expenses of approximately \$550,000. The university continues to receive compensation for clinical operating performance related to the transitioned service lines under the affiliation agreements recognized as affiliated hospital revenue in the consolidated statement of activities.

14. Subsequent Events

The university has performed an evaluation of subsequent events through October 13, 2025, which is the date the consolidated financial statements were issued.